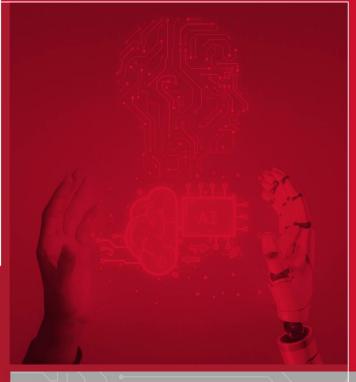




Information Involvement Influence



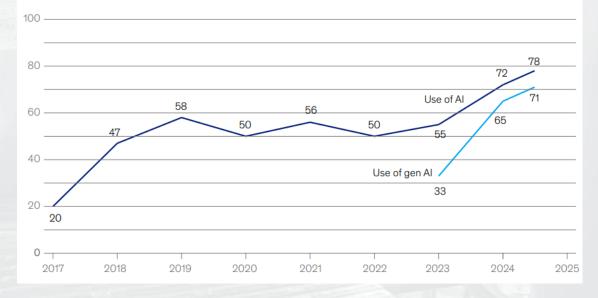


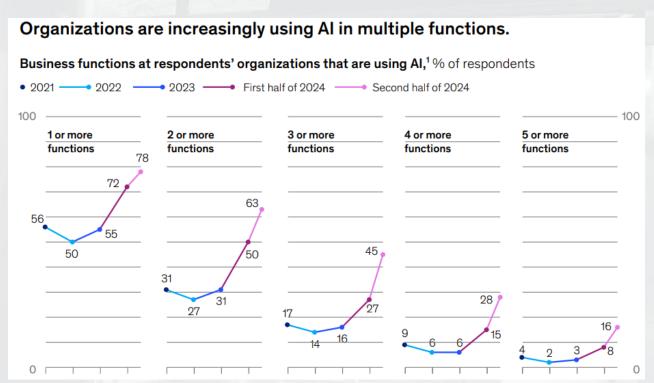


Al Global Trends, McKinsey 2025 Survey

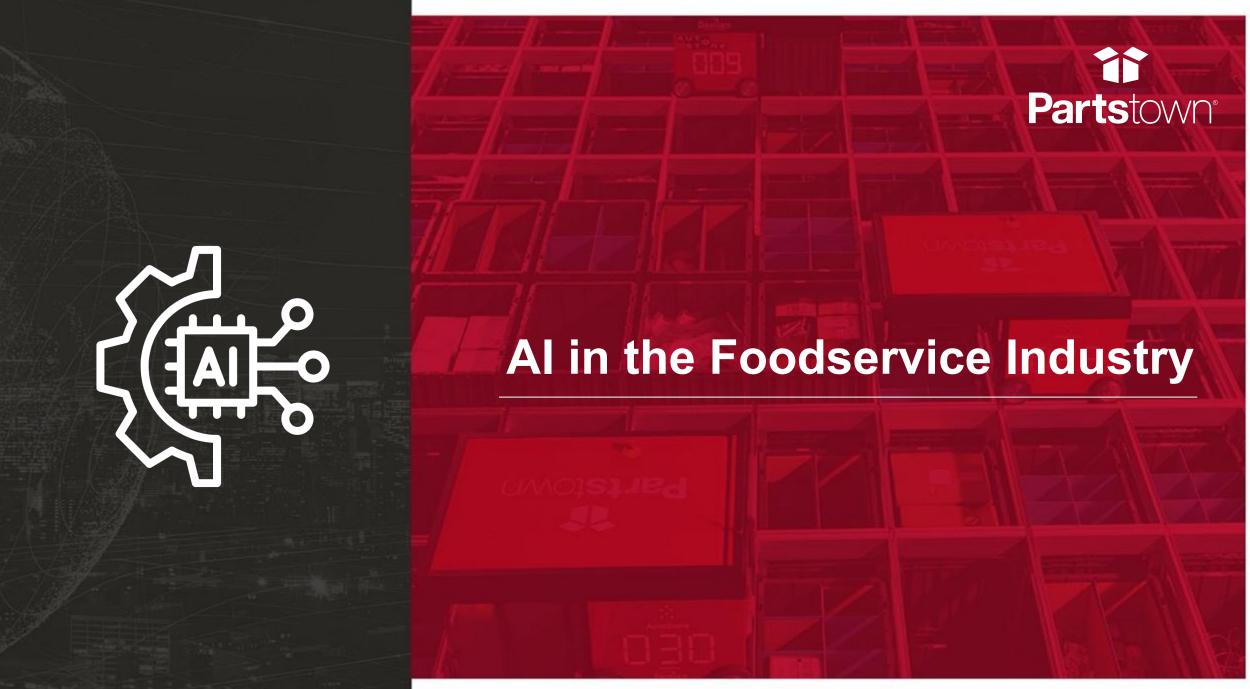
Organizations' use of AI has accelerated markedly in the past year, after years of little meaningful change.

Organizations that use AI in at least 1 business function, 1% of respondents





The state of AI in 2025 | McKinsey



Current & Future Trends



Investments shifting from experimental to operational

- Al is becoming an expectation
- Focus is on connected, serviceable, telemetry-ready equipment and digitally supported maintenance programs



Connected kitchens on the rise using edge Al

- Built directly into equipment to self monitor & predict issues reduces downtime, costs and improves food safety
- Track inventory to forecast demand, auto reorder stock and reduce spoilage
- Success depends on clean data and processes



Parts identification continues to get smarter

- Shortening troubleshooting time and part-finding improving first-time fix rates and equipment uptime (example: Parts Town's PartPredictor)
- Technicians can have parts on hand before arriving to the job



Increased investment in robotics & automation

- Manufacturers showcasing robotics/ automated stations and Al-enhanced digital kitchen tools (example: Voice Al, kiosks, scheduling, cross-training)
- Designing future equipment for data capture



Supply chain innovation is gaining ground

- Al powered demand forecasting: using Al to reduce stockouts, shrink waste, and manage labor efficiently.
- Smarter inventory & routing – improving speed and reducing carrying costs

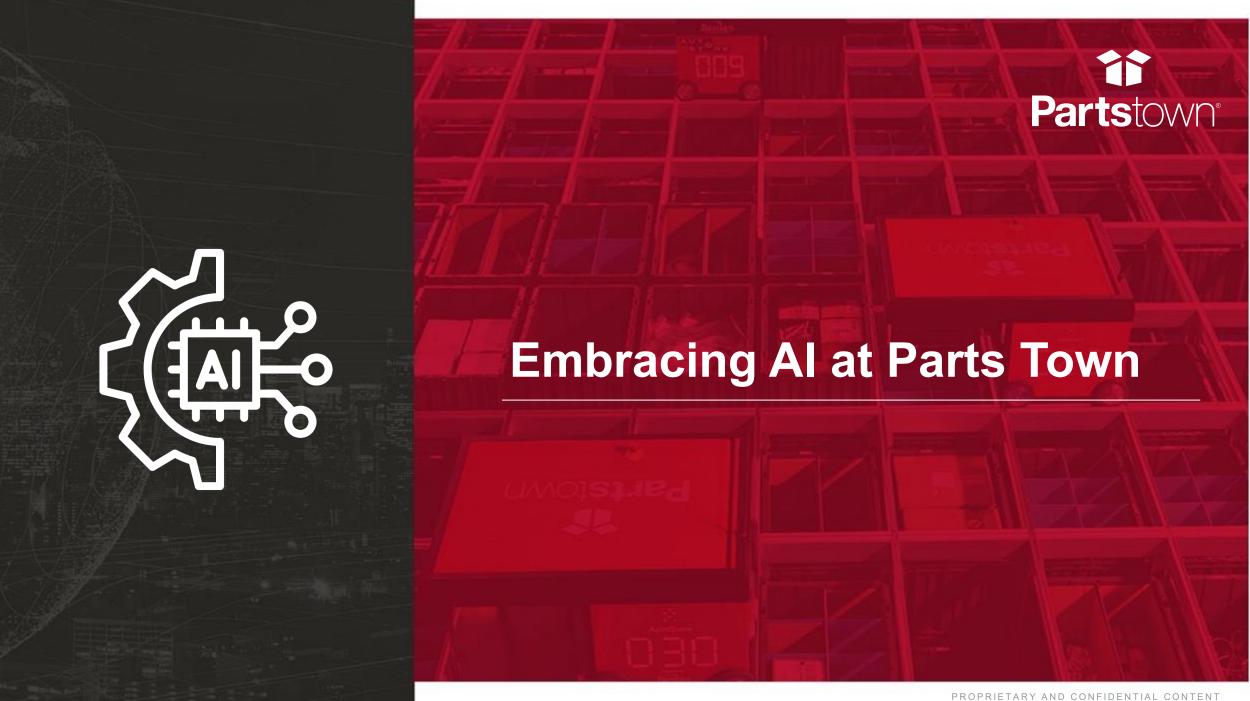
Examples of Al Driven Innovation in Foodservice

Company/ Brand	Innovation	Why It Matters
Middleby	New feature within connected kitchen to optimize frying processes by analyzing oil usage	Helps restaurant operators manage costs and optimize performance
Yum Brands & more	Supply Chain Management – analyze data from POS systems, weather patterns, and local trends to fine-tune ordering and inventory	Minimizing food spoilage and optimizing costs
Wendy's	Optimized smart menus & dynamic pricing – prices adjust based on real-time sales data (demand, competitor pricing, and time/day context)	Maximize profits & enhances back-end operations (reservations, automating payroll/compliance, and supporting ecofriendly menu planning)
Starbucks	Al-powered inventory counting – tablets with 3D spatial intelligence, computer vision, and augmented reality to automate shelf scanning and inventory alerts	8x more frequent inventory counting, boosting stock reliability and freeing staff from manual restocking
Parts Town	PartPredictor: data from millions of service calls to find the most frequently used parts for equipment issues	Faster parts identification, reduce equipment downtime

Al Readiness in Foodservice*

- 82% of operators plan to increase investments in AI technologies in the next year, and hope to see benefits for:
 - Improved customer experience (60%)
 - Restaurant operations (36%)
 - Loyalty programs (31%)
- 55% use Al for daily inventory management process; another 25% are testing
- The top two factors holding back restaurant leaders from deploying AI are:
 - Identifying the right use cases (48%)
 - Managing risks (48%)
- Less than half of respondents say their organizations are ready for Al adoption when it comes to strategy (43%), technology infrastructure (39%), operations (34%), risk and governance (28%), and talent (27%)

*Restaurant Al Investments - Deloitte June 2025 - Surveyed 375 restaurant operators



Our Al Journey

Getting started with Al

- Identified specific AI use cases:
 - 1. PartPredictor (Parts Town)
 - 2. Sentiment Analysis (Parts Town Home)
- Partnered with a third-party provider due to limited in-house resources
- Early successes and key learnings:
 - Al is only as good as the data behind it
 - Requires clean, structured data and continuous training of the LLM

Building an Al-enabled organization

- Accelerate Al Adoption: Empower teams across the organization to integrate Al into daily operations.
- Strengthen Data Foundations: Ensure data quality, governance, and accessibility
- Champion Responsible Al: Protect company information, uphold ethical standards, and promote safe and smart Al use.

Our Al Use Cases

PartPredictor

- Select the equipment's brand, model and issue to see the real OEM parts most frequently used to fix it.
- Find parts quickly and easily
- Get back to business even faster less equipment downtime!
- 2.0 Coming Soon: Enhanced CX, more manufacturers & models

Sentiment Analysis

- Analyzed audio recordings of customer service calls using AI to get various insights used to improve the customer experience and assist with roadmap optimization.
- Brand and Web Insights

4 Pillars to embrace Al across our organization









Getting Al into the hands of our team and leveraging it safely across our business

Getting our foundational data right is crucial for any successful Al implementation

Define use cases
that have the
biggest and
broadest impact for
the overall business

Scale Al and enable our teams to deliver impact across functional areas

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Pillar 1: Empowering the Team

Build Awareness and Trust

Phase 1

Objective

Build foundational understanding of AI, encourage curiosity & foster engagement while addressing fear and uncertainty

Key Activities

- Change Management & Adoption
- Focus on safe use: Introduce Al Policy
- Leadership Enablement
- Training & Communications

Enable Safe Use

Phase 2

Objective

Give team members a secure place to build comfort with LLMs and start exploring how AI can help their daily work

Key Activities

- Launch of internal secure AI tool
- Ongoing engagement and support
 - Additional training and communications
 - Al Ambassador Program
 - Idea Sharing platform

Embrace Across the Business

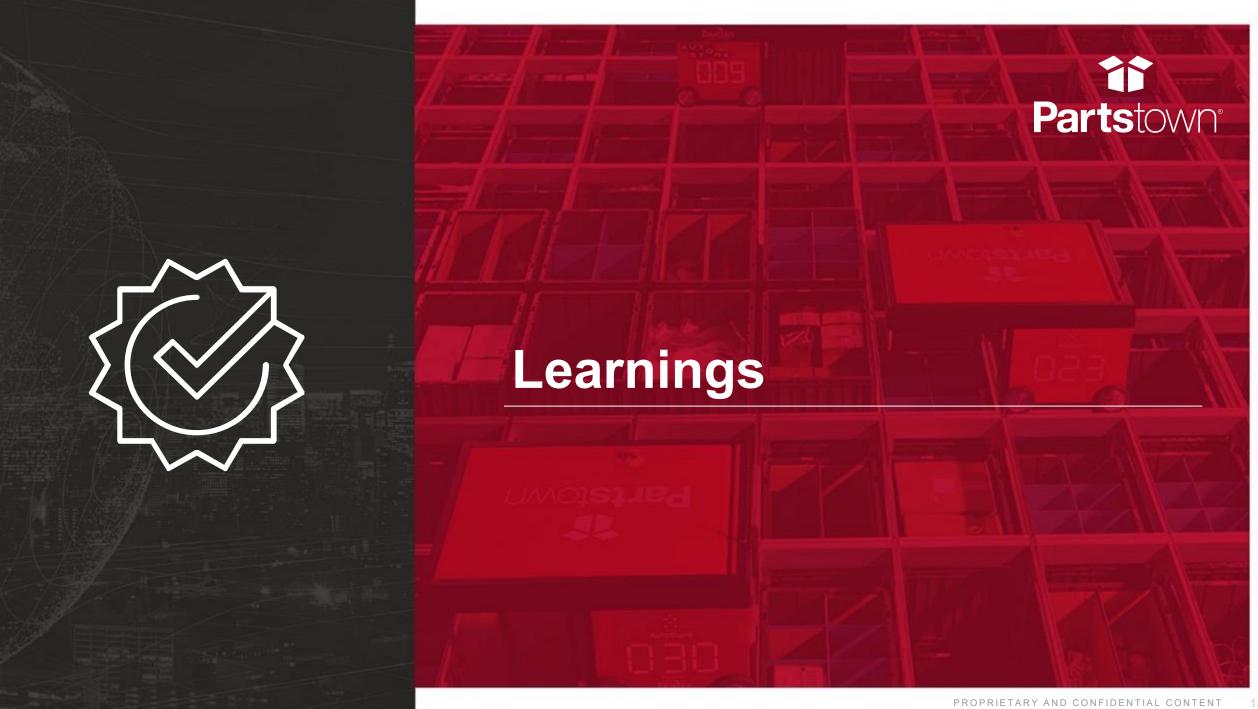
Phase 3

Objective

Enable power users and team to go deeper with AI integration, development, and workflow automation

Key Activities

- Empower advanced users with access to premium tools
- Upskill teams; targeted learning paths
- Add AI proficiency to hiring process
- Data governance



Embracing AI: Tips to Get Started



Safety & Governance

Develop clear Al policy for safe & responsible use



Identify Use Cases & Run Pilots

- Use AI to advance strategy not define it
- Focus on real business problems & pain points



Change Management & Culture

- Adoption: meet people where they are and normalize/ address fear
- Position AI is an enabler for efficiency



Integrate Al Across the Business

- Build infrastructure & cross-functional alignment
- Evolve roles, upskill talent & assess readiness in hiring



Challenges & Risks



Scalability

Pilot works, but scaling across units or regions is harder



Change Management

- Overcome resistance and guide cultural shift to ensure organizationwide buy-in
- Job security fears: Address concerns that AI may replace role



Data Safety & Governance

 Protect company information in AI tools (prevent uploading sensitive information into public tools)



Data Management & Validation

- Al is only as good as your data; Require clean, structured data and continuous training
- Human Intervention



Final Thoughts

- Al is here and becoming more of an expectation
 - Embedded in many tools we use today and will be transformative to our industry
- If your competitors fully leverage Al to elevate their business, what will you do to stay ahead or stand out?
- What untapped pain points could your organization solve by integrating Al into your strategies?

Thank You!



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